

# Mohs Surgeons Leading the Future American College of Mohs Surgery Foundation

**Leadership Participant Information and Application** 

#### **Summary**

• The American College of Mohs Surgery Foundation invites applications for a one-year leadership program: Mohs Surgeons Leading the Future. The duration of the program is from the 2025 to the 2026 Annual Meetings. The program will accept up to eight participants this year. Participants will learn valuable leadership skills, gain exposure to the leadership and strategic goals of ACMS, and have a seasoned Mohs surgeon leader as a mentor. This program requires a time commitment for monthly meetings as well as travel to three in-person programs. Most costs to participate will be provided by the ACMS Foundation.

#### **Purpose**

- The purpose of the leadership program is to support and grow the influence of Mohs surgeons and the ACMS in our commitment to patients with skin cancers by developing and strengthening a pipeline for leadership within the ACMS.
- An additional program goal is to increase the racial and ethnic diversity, as well as the presence of
  individuals from other groups that have previously been underrepresented, in the ACMS leadership
  pipeline. Applications are strongly encouraged from ACMS members of color and ethnic diversity and
  those with diverse backgrounds and identities.
- Program participants have the opportunity to strengthen their leadership skills and develop in their careers while helping to advance the strategic goals of the ACMS (e.g. working in the ACMS infrastructure and/or policy world).

#### **Program Structure**

The program will involve three components: project-based learning (comprising the bulk of the program), mentoring, and leadership training.

#### PROJECT-BASED LEARNING

Cohorts of 3-4 program participants will work on year-long projects identified by the ACMS Board
and Leadership Program Steering Committee as being valuable initiatives for the College. They
will meet monthly by phone/video conference, and rotate leadership between them. A project
liaison will participate. (Project liaisons are the individuals who will oversee and supervise the
particular project.) Three face-to-face meetings will occur during the year. Project results will be
presented to the ACMS Executive Committee, Board of Directors, and the ACMS membership at
the Annual Meeting.

#### **MENTORING**

- Each participant will able to select a mentor from a group of ACMS volunteers. This pairing will provide formal leadership development support involving goals and a written understanding between mentor and mentee. Mentoring pairs will meet monthly by phone or phone/video conference, and in face-to-face three times a year.
- Participants and Mentors will have the opportunity to meet by phone or virtually prior to the first meeting of the program to ensure the match is a good fit.

#### **LEADERSHIP TRAINING**

- Training will be offered virtually and in-person for participants to acquire and practice leadership skills, with emphasis on three competency areas:
  - o Leadership of Self (self-awareness, communication skills, conflict resolution, etc.)
  - Leading Others (influencing with and without authority; diversity, equity and inclusion; team development, giving and receiving feedback, etc.)
  - Leading within a System (leading with vision, leading change, stakeholder analysis, advocacy, etc.)
- Three face-to-face meetings will occur each year for day-long lectures and discussions about leadership topics as well as networking with ACMS leaders and mentors.

#### **Eligibility/Participation Requirements**

- The applicant must at least be an Associate Member of the ACMS at the time of application submission.
- ACMS members at all levels of their careers may apply.
- Completed applications must be received by January 1, 2025.
- This Program involves a significant time commitment over the course of a year. Successful applicants will be required to sign a contract agreeing to participate in all activities including:
  - One (1) day meeting associated with the 2025 ACMS Annual Meeting May 15-18 in Nashville, TN.
  - One (1) day meeting associated with the 2025 ASDS Annual Meeting November 13-16 in Chicago, IL.
  - One (1) day meeting associated with the 2026 ACMS Annual Meeting April 30 May 3 in Austin, TX.
    - Present project results as a group to the entire membership during the 2026 Annual Meeting.
  - Monthly calls/Zoom meetings with all participants and the MSLF committee (current year's schedule attached for reference.)
  - Monthly calls/Zoom meetings with Project Team
  - Monthly calls/Zoom meetings with Mentor
- Optional informal meetings: AAD Annual Meeting



**Leadership Participant Application** 

#### **APPLICANT INFORMATION**

lame:				
ontact Address:				
mail Address:				
Nork Phone #:				
Cell Phone #:				
Current ACMS Member?	Yes	No		
Name of Current Practice:				
Address:				
vne of Practice (% Time at Fa	ach)		Within the Dr	actice(S): (%Time at each)
ype of Practice (% Time at Ea Private (Solo) Practice	ach)		Within the Pra	actice(S): (%Time at each) Clinical/Surgery
Private (Solo) Practice	·		Within the Pra	Clinical/Surgery Fellowship Training
	·		Within the Pra	Clinical/Surgery Fellowship Training Research
Private (Solo) Practice Mohs Surgery Group Pi	ractice	2	Within the Pra	Clinical/Surgery Fellowship Training
Private (Solo) Practice Mohs Surgery Group Pr Mohs Surgeons	ractice	2	Within the Pra	Clinical/Surgery Fellowship Training Research Administrative/Busines
Private (Solo) Practice Mohs Surgery Group Pi Mhohs Surgeons Mixed Dermatology Gr	ractice	<b>a</b>		Clinical/Surgery Fellowship Training Research Administrative/Business Other*

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Please attach a current curriculum vitae that includes education and training as well as pertinent experiences, publications, honors, and recognitions.

#### II. PRIOR LEADERSHIP POSITIONS

Please list below up to five leadership positions held (e.g., ACMS, academic, professional, community, volunteer, etc.) Include organization name, title of leadership position, and a brief description of your role.

Leadership Position #1: Leadership Position #2: Leadership Position #3: Leadership Position #4: Leadership Position #5:

#### III. STATEMENT OF INTEREST

Please limit to two (2) single-spaced pages, 10-12 pt font, and describe or address the following:

- A prior leadership experience (good or bad) that makes you want to participate in this Program.
- How your personal skill sets and experiences make you a strong candidate for the ACMS Foundation Leadership Program.
- What you hope to gain from the experience, as it relates to your role in the ACMS, personal and
  professional goals, as well as those of any organization to which you may currently belong.

#### **IV. LETTERS OF SUPPORT**

Please provide two (2) letters of support endorsing your participation in this program. One should be from a supervisor/senior member at your institution or practice, if applicable, and one additional letter should be from another ACMS member.

- It is your responsibility to send the attached "Instructions for Letters of Recommendation" to the individuals who will endorse you, and ensure their letters are received on time.
- The deadline for receipt of all letters is **January 1, 2025**.

#### V. COMMITMENT TO DIVERSITY AND INCLUSION

ACMS leadership and the Foundation Committee are committed to creating a racially and ethnically diverse cohort in the leadership program. If you wish to identify as non-white, please indicate below:

African American or Black	American Indian or Alaskan Native	Asian	Hispanic or Latino/a
Native Hawaiian or Other Pag	cific Islander Other (please specify)		
human experiences in this lea	tively including a diverse group of membe adership program. If you would like to sha the community you belong to or your fan	re if you id	dentify as a member of an under-
If you wish to share your gen	der, please do so.		



### LETTERS OF SUPPORT FOR AN APPLICANT TO MOHS SURGEONS LEADING THE FUTURE

**DUE DATE:** January 1, 2025

**EMAIL TO:** foundation@mohscollege.org

#### **Background**

Thank you for agreeing to write a letter of support for an individual applying to the new ACMS Foundation Leadership Program Pilot entitled *Mohs Surgeons Leading the Future*. The program will last one year, being book-ended by the ACMS Annual Meeting, and involve a significant time commitment by each participant.

Program components will include (a) project-based learning in small groups, working together on a project that has been identified by the ACMS Board and Mohs Development Awards Review Committee as a valuable initiative for the College, (b) one-on-one mentoring for the year, and (c) leadership training and skill development throughout the year, including three face-to-face daylong meetings. Project results will be presented to the ACMS membership at the 2025 Annual Meeting.

#### **Letter of Support**

## (Important note: there are two pieces of information requested, both a table and narrative-form recommendation.)

- 1. Please complete the attached table by rating this candidate's various current leadership skills compared to their peers.
- 2. Please write a letter that includes the duration and context of your relationship with the applicant and addresses the candidate's potential for participation in the program, including how their personal skill sets and experiences make them a strong candidate for the ACMS Foundation Leadership Program. Please mention any prior leadership experiences by this individual (if applicable) you have witnessed that support your impression.

Please note that all information sent to us will be kept <u>completely confidential</u>. Nothing will be shared or discussed with the applicant or anyone else outside of the Leadership Program Steering Committee. Thank you, in advance, for sharing an honest and candid assessment of this applicant.

	ASSESSMENT OF APPLICANT'S CURRENT LEADERSHIP SKILLS
Rating*	<u>Characteristic</u>
	<b>Communicates</b> : listens to others, communicates well – clearly + deliberately.
	<b>Collaborates</b> : shows respect for others, actively obtains input from others for initiatives,
	openness to ideas/diversity of thought, builds consensus and buy-in, helps lead others
	towards a common goal.
	Relationships: develops and maintains strong relationships, networks with others,
	navigates the politics of an organization, is able to resolve conflicts, negotiate, mentor,
	coach.
	Initiative: strong work ethic, well-organized, good time management, tactical, able to
	manage change.
	Intelligence: evidence-based decisions and actions, tests ideas, builds a case for initiatives,
	systems thinking, interested in learning.
	<b>Emotional Intelligence</b> : understands and manages one's emotions and understands the
	emotions of others, empathy, able to build trust, optimistic, resilient in the face of set-
	backs.
	Vision: focuses on the mission of the organization, sees the big picture as well as the
	details, scans the environment.
	Ethical: continual focus on equity and fairness, setting standards.
	Other: (please describe below)
	Other: (please describe below)

<sup>\*</sup>Please rate characteristics using the 9-point scoring system described below. Please keep in mind that a rating of "Good (5)" should be viewed as a positive evaluation and the true average amongst this group of exceptional candidates.

Other:		

Score	Descriptor
1	Exceptional
2	Outstanding
3	Excellent
4	Very Good
5	Good
6	Satisfactory
7	Fair
8	Marginal
9	Poor



### **2024-2025 MSLF Calendar Dates—June 2024-May 2025**

#### **JUNE**

June 11 7:30-9:00 pm EDT (note: 1.5 hours)

Stakeholder Analysis, Laurie Pascal, Harvard Chan School of Public Health

Attending: MSLF Participants, Project Mentors, and Mentors; Committee Members (not required)

#### **JULY**

July 9, 8:00 pm EDT—IHC 8:00 to 8:30/Before and After 8:30 to 9

• Committee check-in with project teams

Attending: MSLF Participants, Project Mentors; Committee Members

#### **AUGUST**

#### August 13, 8:00 pm EDT

• Building Trust in Your Team—Ellen Bailey

Attending: MSLF Participants, Mentors; Committee Members

#### **SEPTEMBER**

#### September 10, 8:00 pm EDT

• 2022 Imposter Syndrome Attending: MSLF Participants, Mentors; Committee Members

#### **OCTOBER**

October 18-19 MSLF to meet at ASDS in Orlando (10/18: 5pm Dinner; 10/19: 8am -3pm Meeting)

Attending: MSLF Participants, Mentors; Committee Members

#### **NOVEMBER**

November 12, 8:00 pm EDT (Date to be confirmed)

• Topic: Advocacy with Brent Moody

Attending: MSLF Participants, Mentors; Committee Members

#### **DECEMBER**

December 10, 8:00pm EST

• Building Influence in your organization-Speaker TBD (Tim as moderator, Marta and Jack)

Attending: MSLF Participants, Mentors; Committee Members

#### **JANUARY**

January 14, 8:00 pm EST

• Leadership Paths in your career and with ACMS

Attending: MSLF Participants, Mentors; Committee Members

#### **FEBRUARY**

February 11, 8:00 pm EST

Tips for giving a good talk w/Kelly Cordoro

Attending: MSLF Participants, Mentors; Committee Members (optional)

#### **MARCH**

#### March 11, 8:00 pm EDT

• Topic: Your leadership philosophy and brand

#### **APRIL**

#### April 15, 8:00 pm EDT

• Project presentation run-throughs

Attending: MSLF Participants, Mentors; Committee Members

Date: TBD: Project Presentations with ACMS Executive Committee

#### $\underline{MAY}$

#### May 14: 6:30-7:00 pm CDT

• 2024-25 MSLF Cohort joins new 2025-26 MSLF Cohort

May 15, 2025, 7:00 pm: Reception: MSLF meeting at ACMS Annual Meeting Nashville, TN

Attending: MSLF Participants, Mentors; Committee Members